The Campus Technology Officers met on June 25, 2002 to discuss technology strategies for the UCCSN. The representatives agreed on the following principles and strategies.

Information Technology is of strategic importance to higher education's mission.

Institutions that understand this have the following characteristics:
- The institution's mission and goals explicitly affirm the essential role of technology and integrate it into instructional, research, service and administrative planning and budgeting.
- Ongoing, stable funding for technology infrastructure, development, operation and support is an indispensable part of the institutional budget.
- The institution's organizational structure places technology leadership among the most senior administrators.

If the UCCSN is to be successful in its mission and in achieving the goals defined in Nevada's Master Plan for Higher Education, it must commit to the strategic importance of technology in Nevada. Two steps are necessary:

1. Incorporate technology into the funding formulas.

   Information technology is an unfunded 21st century utility. Unfortunately IT was not included in the formulas developed by the State's Joint Committee to Study Higher Education Funding despite extensive data provided by IT professionals.

   UCCSN institutions have developed numerous IT plans and reports and are very cognizant of the needs and priorities for their institutions. Most of the current needs and justifications were included in the 2003-05 biennial budget request process. However, strategic plans and status reports are meaningless in the absence of predictable stable funding. Most current institutional IT activity is dependent on obtaining funding for each project and service from some non-IT budget source. The student technology fees are one exception to this.

   The CTOs understand that no new funds for technology are likely to be forthcoming from the State. They propose two sources for stable funding: modify the funding formulas to include technology and raise student technology fees.

2. Include technology leadership among senior administrators on the presidents' cabinets.

   Information technology affects and serves every aspect of the institution's mission—instruction, research, service, and administration. The administrator charged with IT responsibility for an institution needs to be a member of the President's senior administrative team. This will facilitate the incorporation of technology into institutional missions, goals, planning and budgeting.